

UNITED STATES
URITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

ANNUAL AUDITED REPORT FORM X-17A-5 PART III

OMB APPROVAL

OMB Number: 3235-0123 Expires October 31, 2004

Estimated average burden hours per response..... 12.00

SEC FILE NUMBER

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Information Required of Brokers and Dealers Pursuant to Section 17 of the Securities Exchange Act of 1934 and Rule 17a-5 Thereunder

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☐ Accountant not resident in United States or any of its possessions.		essions.	THOMSON 1 FINANCIAL		
☐ Public Accountant			FEB 2 5 20	08 (V	
☑ Certified Public Accountant				/)	
CHECK ONE:			PROCESS	SED	
(Address)	(City)	(State)	(Zip Code)	
9221 Corbin Avenue Suite 170	Northridge	(CA	91324	
	(Name - if individual, state last, f	irst, middle name)			
Breard & Associates, Inc., Certified Pu	blic Accountants				
INDEPENDENT PUBLIC ACCOUNTANT V	whose opinion is contained in	n this Report*			
B. ACC	OUNTANT IDENTIFI	CATION			
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Stephan R. Pene		EUARD IO IHIS		893-300 <u>6</u>	
100 Angeles County 100 An	5.008	REGARD TO THIS	• •		
Commission # 1612429 Relation Autority Public Collection (Marially Public - Collection)	Vite Sand (State)	90025	(Zip Code)		
MELANIE E MYBURGH	(no and Street)	00005			
11111 Santa Monica Boulevard, St	iite 1200				
ADDRESS OF PRINCIPAL PLACE OF BUS	INESS: (Do not use P.O. B	ox No.)	FIR	M I.D. NO.	
NAME OF BROKER-DEALER: S.L. Ree	d & Company		OFFICI	AL USE ON	
A. REC	GIŜTRANT IDENTIFIC	CATION			
	MM/DD/YY		MM/DD/	YYWashin	
REPORT FOR THE PERIOD BEGINNING_	January 1, 2007	AND ENDING			

*Claims for exemption from the requirement that the annual report be covered by the opinion of an independent public accountant must be supported by a statement of facts and circumstances relied on as the basis for the exemption. See Section 240.17a-5(e)(2)

SEC 1410 (06-02)

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OATH OR AFFIRMATION

I, Stephan R. Pene	, swear (or affirm) that, to the best of
my knowledge and belief the accompanying financial state	ement and supporting schedules pertaining to the firm of
S.L. Reed & Company December 31, 2007	, as
	are true and correct. I further swear (or affirm) that
neither the company nor any partner, proprietor, principa	l officer or director has any proprietary interest in any account
classified solely as that of a customer, except as follows:	
State of CAUFORNIQ	Vene
County of Cos Angeles	Signature
Subscribed and sworn (or affirmed) to before me this 0.3 day of 100.	Chief Financial Officer
before me this 03 day of Jan, 08	Title
$UU_1 - 1$	
Notary Public	MELANT LANGE
	MELANIE E. MYBURGH Commission # 1612429
This report ** contains (check all applicable boxes): (a) Facing Page.	Notary Public - California
☑ (a) Facing Page.☑ (b) Statement of Financial Condition.	LOS ANGEIES COUNTS
(c) Statement of Income (Loss)	My Comm. Expires Oct 10, 2009
(d) Statement of Changes in Cash Flows	
(e) Statement of Changes in Stockholders' Equity or	Partners' or Sole Proprietors' Capital.
(f) Statement of Changes in Liabilities Subordinated	
(g) Computation of Net Capital.	
(h) Computation for Determination of Reserve Requi	
(i) Information Relating to the Possession or Contro	l Requirements Under Rule 15c3-3.
(j) A Reconciliation, including appropriate explanation	ion of the Computation of Net Capital Under Rule 15c3-3 and the
Computation for Determination of the Reserve Re	
	ted Statements of Financial Condition with respect to methods of
consolidation.	
(1) An Oath or Affirmation.	
(m) A copy of the SIPC Supplemental Report. (n) A report describing any material inadequacies four	nd to exist or found to have existed since the date of the previous audit
(n) A report descriping any material inadequacies four	in to exist of footin to usake existen stitce the nate of the bleatons and t

^{**}For conditions of confidential treatment of certain portions of this filing, see section 240.17a-5(e)(3).

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Washington, DC 1**0**₽

S.L. Reed & Company

Report Pursuant to Rule 17a-5 (d)

Financial Statements

For the Year Ended December 31, 2007



Independent Auditor's Report

Board of Directors S.L. Reed & Company:

We have audited the accompanying statement of financial condition of S.L. Reed & Company (the Company) as of December 31, 2007, and the related statements of income, changes in stockholder's equity, changes in liabilities subordinated to claims of general creditors, and cash flows for the year then ended that you are filing pursuant to rule 17a-5 under the Securities Exchange Act of 1934. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of S.L. Reed & Company as of December 31, 2007, and the results of its operations and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The information contained in Schedules I, II, and III is presented for purposes of additional analysis and is not a required part of the basic financial statements, but is supplementary information required by rule 17a-5 under the Securities Exchange Act of 1934. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Breard & Associates, Inc.

Certified Public Accountants

Bread + associates, Inc.

Northridge, California February 12, 2008

S.L. Reed & Company Statement of Financial Condition December 31, 2007

Assets

Cash and cash equivalents Deposits held at clearing organization Commissions receivable Short-term investments Prepaid expenses Total assets	\$ 24,532 25,266 15,377 102,581 10,598 \$ 178,354
Liabilities and Stockholder's Equity	
Liabilities	
Accounts payable and accrued expenses Payable to affiliate Liabilities subordinated to claims of general creditors	\$ 29,367 667 101,917
Total liabilities	131,951
Stockholder's equity	
Common stock, no par value, 10,000,000 shares authorized, 5,000,000 shares issued and outstanding Additional paid-in capital Accumulated deficit	5,000 197,850 (156,447)
Total stockholder's equity	46,403
Total liabilities and stockholder's equity	<u>\$ 178,354</u>

S.L. Reed & Company Statement of Income For the Year Ended December 31, 2007

Revenue

Commissions Interest income Other income	\$.862,279 20,712 35,000
Total revenue	917,991
Expenses	
Employee compensation and benefits Floor brokerage, exchange, and clearance fees Administrative expense Professional fees Interest on subordinated notes Other operating expenses	365,400 164,155 253,980 89,967 7,545 34,202
Total expenses	915,249
Net income (loss) before for income tax provision	2,742
Income tax provision	800
Net income (loss)	<u>\$ 1,942</u>

S.L. Reed & Company Statement of Changes in Stockholder's Capital For the Year Ended December 31, 2007

•	_	ommon Stock	P	ditional aid-In apital	(Accumulated <u>Deficit)</u>		Total
Balance at December 31, 2006	\$	5,000	\$	197,850	\$ (158,389)	\$	44,461
Net income (loss)			_	_	1,942		1,942
Balance at December 31, 2007	<u>\$</u>	5,000	<u>\$</u>	197,850	<u>\$ (156,447)</u>	<u>\$</u>	46,403

S.L. Reed & Company Statement of Changes in Liabilities Subordinated to the Claims of General Creditors For the Year Ended December 31, 2007

	Subordinated debt			
Balance at December 31, 2006	\$	101,437		
Increase:				
Accrued interest		5,750		
Decrease:				
Payment of accrued interest	_	(5,270)		
Balance at December 31, 2007	<u>\$</u>	101,917		

S.L. Reed & Company Statement of Cash Flows For the Year Ended December 31, 2007

Cash flows from operating activities:				
Net income (loss)			\$	1,942
Adjustments to reconcile net income (loss) to net cash				
provided by equivalents (used in) operating activities:				
(Increase) decrease in:				
Commissions receivable	\$	(3,184)		
Deposits held at clearing organization		107		
Short-term investments		(1,624)		
Prepaid expenses		7,014		
(Decrease) increase in:				
Accounts payable and accrued expenses		12,093		
Interest payable		480		
Payable to affiliates		(20,870)		
Total adjustments				(5,984)
Net cash and cash equivalents provided by (used in) opera		(4,042)		
Cash flows from investing activities:				_
Cash flows from financing activities				
Net increase (decrease) in cash and cash equivalent				(4,042)
The increase (decrease) in easil and easil equivalent	S			(7,072)
Cash and cash equivalents at beginning of year	:S			28,574
•	cs.		<u> </u>	,
Cash and cash equivalents at beginning of year	S S	5,270	<u> </u>	28,574

Note 1: GENERAL & SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

General

S.L. Reed & Company (the "Company") was incorporated in the state of California on March 18, 1996, and began operations on March 25, 1997. The Company is a registered broker/dealer under the Securities Exchange Act of 1934 and is a member of the Financial Industry Regulatory Authority ("FINRA") and the Securities Investor Protection Corporation ("SIPC").

The Company clears its securities transactions on a fully disclosed basis with a clearing broker and, accordingly, is exempt from Rule 15c3-3 of the Securities and Exchange Commission under paragraph (k)(2)(ii).

The Company is 100% owned by Windward Capital Group (the "Parent") and is under common ownership with Windward Capital Management Co. ("Windward").

Summary of Significant Accounting Policies

The presentation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Securities transactions are recorded on a trade date basis with related commission income and expenses also recorded on a trade date basis.

For purposes relating to the statement of cash flows, the Company considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents. The Company also includes money market accounts as cash equivalents.

Commissions receivable are stated at face amount with no allowance for doubtful accounts. An allowance for doubtful accounts is not considered necessary because probable uncollectible accounts are immaterial.

The Company, with the consent of its Stockholder, has elected to be an S Corporation and, accordingly, has its income taxed under Sections 1361-1379 of the Internal Revenue Code. Subchapter S of the Code provides that the Stockholder, rather than the Company, is subject to tax on the Company's taxable income. Therefore, no provision or liability for Federal Income Taxes is included in these financial statements. The State of California has similar regulations, although there exists a provision for a minimum Franchise Tax and a tax rate of 1.5% over the minimum Franchise Fee of \$800.

Note 1: GENERAL & SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Certain prior year amounts have been reclassified to conform to the current year's presentation. These changes had no impact on previously reported results of operations or stockholders' equity.

Note 2: <u>COMMISSIONS RECEIVABLE</u>

Pursuant to the clearance agreement, the Company introduces all of its securities transactions to clearing brokers on a fully disclosed basis. All of the customers' money balances and security positions are carried on the books of the clearing brokers. In accordance with the clearance agreement, the Company has agreed to indemnify the clearing brokers for losses, if any, which the clearing brokers may sustain from carrying securities transactions introduced by the Company. In accordance with industry practice and regulatory requirements, the Company and the clearing brokers monitor collateral on the customers' accounts. As of December 31, 2007, the receivables from clearing brokers of \$15,377 are pursuant to these clearance agreements.

Note 3: SHORT-TERM INVESTMENTS

As of December 31, 2007, the short-term investment account consists of \$102,581 in Certificates of Deposit with an effective interest rate of 2.23% at a financial institution. This short-term investment is FDIC insured and matures on June 23, 2008.

Note 4: <u>DEPOSITS WITH CLEARING ORGANIZATION</u>

The Company has a brokerage agreement with Bear Stearns Securities Corp. ("Clearing Broker") to carry its account and the accounts of its customers as customers of the Clearing Broker. The Clearing Broker has custody of the Company's cash balances which serve as collateral for any amounts due to the Clearing Broker as well as collateral for securities sold short or securities purchased on margin. Interest is paid monthly on these cash deposits at the average overnight repurchase rate. The balance at December 31, 2007, includes interest earned for a deposit total of \$25,266.

Note 5: **INCOME TAXES**

As discussed in the Summary of Significant Accounting Policies (Note 1), the Company has elected the S Corporate tax status, therefore no federal income tax provision is provided. The tax provision provided is the California franchise tax minimum of \$800.

Note 6: CONCENTRATIONS OF CREDIT RISK

The Company is engaged in various trading and brokerage activities in which counter-parties primarily include broker/dealers, banks, and other financial institutions. In the event counter-parties do not fulfill their obligations, the Company may be exposed to risk. The risk of default depends on the creditworthiness of the counter-party or issuer of the instrument. It is the Company's policy to review, as necessary, the credit standing of each counter-party.

Note 7: <u>LIABILITIES SUBORDINATED TO THE CLAIMS OF GENERAL</u> <u>CREDITORS</u>

The borrowing under subordination agreement at December 31, 2007 is as follows;

Liabilities subordinated to the claims of general creditors: Interest at 5.75% due March 31, 2009

\$ 100,000

This subordinated borrowing is covered by an agreement approved by the FINRA and is available in computing net capital under the Securities and Exchange Commission's uniform net capital rule. To the extent that such borrowing is required for the Company's continued compliance with minimum net capital requirements, it may not be repaid.

The Company has not chosen to include accrued interest on the subordinated note in the subordination agreement and it is thus not available in computing net capital under the Securities and Exchange Commission's uniform net capital rule. Accrued subordinated interest payable at December 31, 2007 was \$1,917.

Note 8: PROFIT SHARING PLAN

Effective January 1, 2000, the Company's Board of Directors adopted a qualified 401(K) Profit Sharing Plan (the "Plan"). All employees, 21 years of age or older, are eligible to participate in the Plan, provided they have been employed for more then one year. The Company plan contributions are discretionary and are determined each year by the Company. The participants must be employed on the last day of the plan year and have worked at least 1,000 hours during the year to receive a pretax contribution. The participant's contributions are 100% vested at all times. The Company's profit sharing contributions are vested 20% per year of service after the first two years with the Company. For the year ended December 31, 2007, there was no contribution to the plan by the Company.

Note 9: RELATED PARTY TRANSACTIONS

The Company and Windward share personnel, administrative expenses, and office space. All costs incurred for such shared expenses are paid by Windward and reimbursed by the company in accordance with an administrative services agreement. These expenses are reported as Administrative expense on the statement of income. As of December 31, 2007, the Company incurred \$253,980 in expense paid to Windward.

Note 10: COMMITMENTS AND CONTINGENCIES

Contingencies

The Company maintains several bank accounts at financial institutions. These accounts are insured either by the Federal Deposit Insurance Commission ("FDIC"), up to \$100,000, or the Securities Investor Protection Corporation ("SIPC"), up to \$500,000. At times during the year ended December 31, 2007, cash balances held in financial institutions were in excess of the FDIC and SIPC's insured limits. The Company has not experienced any losses in such accounts and management believes that it has placed its cash on deposit with financial institutions which are financially stable.

The Company and Windward have been involved in a legal action versus two former employees. A bench trial was heard on June 12, 2007 in Superior Court of California, County of Los Angeles. The tentative ruling by the court was in favor of the Company and Windward. On December 7, 2007 sanctions were awarded to the Company and Windward in the amount of \$177,031. A Hearing date on the issue of punitive damages has been set for February 28, 2008. An estimate of the punitive damages to be awarded to the Company and Windward cannot be determined at this time.

Note 11: RECENTLY ISSUED ACCOUNTING STANDARDS

Accounting for Certain Hybrid Financial Instruments

In February 2006, the FASB issued Statement of Financial Accounting Standards No. 155 ("SAS 155"), "Accounting for Certain Hybrid Financial Instruments, an amendment of FASB statements No. 133 and 140." The statement allows financial instruments that have embedded derivatives to be accounted for as a whole (eliminating the need to bifurcate the derivative from its host) as long as the entire instrument is valued on a fair value basis. SAS 155 also resolves and clarifies other specific issues contained in SAS 133 and 140. The statement is effective for all financial instruments acquired or issued after the beginning of an entity's first fiscal year that begins after December 15, 2006. The adoption of SAS 155 has not had a material impact upon the Company's financial statements.

Note 11: <u>RECENTLY ISSUED ACCOUNTING STANDARDS</u> (Continued)

Accounting for Uncertainty in Income Taxes

In June 2006 the FASB issued Financial Interpretation No. 48 ("FIN 48"), "Accounting for Uncertainty in Income Taxes - an Interpretation of FASB Statement No. 109." which prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 requires that the Company recognize in its financial statements the impact of a tax position if it is more likely than not that such position will be sustained on audit based on its technical merits. This interpretation also provides guidance on de-recognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. The effective date of the provisions of FIN 48 for all nonpublic companies has been postponed to fiscal years beginning after December 15, 2007. The Company is currently evaluating the impact of this statement, but does not expect that it will have a material impact upon the Company's financial statements.

Fair Value Measurements

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157 ("SAS 157"), "Fair Value Measurements". The statement defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles, and expands disclosures about fair value measurements. This Statement applies under other accounting pronouncements that require or permit fair value measurements, the Board having previously concluded in those pronouncements that fair value is a relevant measurement attribute. Accordingly, this Statement does not require any new fair value measurements. SAS 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007. The Company is currently evaluating the impact of this statement, but does not expect the pronouncement will have a material impact upon the Company's financial statements.

Retirement Plans

In September 2006, the FASB issued SAS No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans—an amendment of FASB Statements Nos. 87, 106, and 132(R)" ("SFAS 158"). SFAS 158 requires companies to recognize on a prospective basis the funded status of their defined benefit pension and postretirement plans as an asset or liability and to recognize changes in that funded status in the year in which the changes occur as a component of other comprehensive income, net of tax. The effective date of the pronouncement is a function of whether the Company's equity securities are traded publicly.

Note 11: <u>RECENTLY ISSUED ACCOUNTING STANDARDS</u> (Continued)

If the entity has publicly traded securities, the effective date is for fiscal years ending after December 15, 2006. Entities without publicly traded securities must adopt the standard for fiscal years ending after June 15, 2007. Adoption of the new standard has not had a material effect on the Company's financial statements.

Fair Value Option

In February 2007, the FASB issued Statement of Financial Accounting Standards No. 159 ("SFAS 159"), "Fair Value Option for Financial Assets and Financial Liabilities-including an amendment of FASB Statement No. 115". SFAS 159 is expected to expand the use of fair value accounting but does not affect existing standards which require certain assets or liabilities to be carried at fair value. The objective of this pronouncement is to improve financial reporting by providing companies with the opportunity to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. Under SFAS 159, a company may choose at specified election dates, to measure eligible items at fair value and report unrealized gains and losses on items for which the fair value option has been elected in earnings at each subsequent reporting date. SFAS 159 is effective for financial statements issued for fiscal years beginning after November 15, 2007. The Company is currently evaluating the impact of this statement, but does not expect that it will have a material impact upon the Company's financial statements.

Note 12: NET CAPITAL REQUIREMENTS

The Company is subject to the Securities and Exchange Commission Uniform Net Capital Rule (Rule 15c3-1), which requires the maintenance of minimum net capital and requires that the ratio of aggregate indebtedness to net capital, both as defined, shall not exceed 15 to 1. Net capital and aggregate indebtedness change day to day, but on December 31, 2007, the Company had net capital of \$130,292, which was \$125,292 in excess of its required net capital of \$5,000; and the Company's ratio of aggregate indebtedness (\$31,951) to net capital was 0.25:1, which is less than the 15 to 1 maximum ratio allowed for a broker/dealer.

S.L. Reed & Company Schedule I - Computation of Net Capital Requirements Pursuant to Rule 15c3-1 As of December 31, 2007

Note 13: RECONCILIATION OF AUDITED NET CAPITAL TO UNAUDITED FOCUS

There was a \$512 difference between the computation of net capital under net capital SEC. Rule 15c3-1 and the corresponding unaudited FOCUS part IIA.

Net capital per unaudited schedule		\$ 130,804
Adjustments:		
Haircuts on Certificates of Deposit	\$ (513)	
Rounding	 1	
Total adjustments		(512)
Net capital per audit statements		<u>\$ 130,292</u>

S.L. Reed & Company Schedule I - Computation of Net Capital Requirements Pursuant to Rule 15c3-1 As of December 31, 2007

Computation of net capital

Stockholder's equity				
Common stock	\$	5,000		
Additional paid-in capital		197,850		
Accumulated deficit		(156,447)		
Total stockholder's equity		<u>,</u>	\$	46,403
Add: Additions to capital				, , , , , ,
Secured demand notes		100,000		
Total additions				100,000
Total equity and allowable subordinated loans				146,403
Less: Non-allowable assets				
Prepaid expenses	_	(10,598)		
Total adjustments				(10,598)
Net capital before haircuts				135,805
Less: Haircuts and undue concentration				
Haircuts on CDs		(513)		
Haircut on fidelity bond		(5,000)		
Total adjustments			_	(5,513)
Net capital				130,292
Computation of net capital requirements Minimum net capital requirements				
6 2/3 percent of net aggregate indebtedness	\$	2,130		
Minimum dollar net capital required	\$	5,000		
Net capital required (greater of above)			_	5,000
Excess net capital			<u>\$</u>	125,292
Percentage of aggregate indebtedness to net capital		0.25:1		

There was a \$512 difference between net capital shown here and net capital as reported on the Company's unaudited Form X-17A-5 Report dated December 31, 2007. See Note 13.

S.L. Reed & Company Schedule II - Computation for Determination of Reserve Requirements Pursuant to Rule 15c3-3 As of December 31, 2007

A computation of reserve requirements is not applicable to S.L. Reed & Company as the Company qualifies for exemption under Rule 15c3-3 (k)(2)(ii).

S.L. Reed & Company Schedule II - Computation for Determination of Reserve Requirements Pursuant to Rule 15c3-3 As of December 31, 2007

Information relating to possession or control requirements is not applicable to S.L. Reed & Company as the Company qualifies for exemption under Rule 15c3-3 (k)(2)(ii).

S.L. Reed & Company

Supplementary Accountant's Report

on Internal Accounting Control

Report Pursuant to 17a-5

For the Year Ended December 31, 2007



Board of Directors S.L. Reed & Company:

In planning and performing our audit of the financial statements of S.L. Reed & Company (the Company), as of and for the year ended December 31, 2007, in accordance with auditing standards generally accepted in the United States of America, we considered the Company's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, we do not express an opinion on the effectiveness of the Company's internal control.

Also, as required by rule 17a-5(g)(1) of the Securities and Exchange Commission (SEC), we have made a study of the practices and procedures followed by the Company including consideration of control activities for safeguarding securities. This study included tests of such practices and procedures that we considered relevant to the objectives stated in rule 17a-5(g) in making the periodic computations of aggregate indebtedness (or aggregate debits) and net capital under rule 17a-3(a)(11) and for determining compliance with the exemptive provisions of rule 15c3-3. Because the Company does not carry securities accounts for customers or perform custodial functions relating to customer securities, we did not review the practices and procedures followed by the Company in any of the following:

- 1. Making quarterly securities examinations, counts, verifications, and comparisons and recordation of differences required by rule 17a-13
- 2. Complying with the requirements for prompt payment for securities under Section 8 of Federal Reserve Regulation T of the Board of Governors of the Federal Reserve System

The management of the Company is responsible for establishing and maintaining internal control and the practices and procedures referred to in the preceding paragraph. In fulfilling this responsibility, estimates and judgements by management are required to assess the expected benefits and related costs of controls and of the practices and procedures referred to in the preceding paragraph and to assess whether those practices and procedures can be expected to achieve the SEC's above-mentioned objectives. Two of the objectives of internal control and the practices and procedures are to provide management with reasonable but not absolute assurance that assets for which the Company has responsibility are safeguarded against loss from unauthorized use or disposition and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in conformity with generally accepted accounting principles. Rule 17a-5(g) lists additional objectives of the practices and procedures listed in the preceding paragraph.

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Because of inherent limitations in internal control and the practices and procedures referred to above, error or fraud may occur and not be detected. Also, projection of any evaluation of them to future periods is subject to the risk that they may become inadequate because of changes in conditions or that the effectiveness of their design and operation may deteriorate.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

Our consideration of internal control was for the limited purpose described in the first and second paragraphs and would not necessarily identify all deficiencies in internal control that might be material weaknesses. We did not identify any deficiencies in internal control and control activities for safeguarding securities that we consider to be material weaknesses, as defined above.

We understand that practices and procedures that accomplish the objectives referred to in the second paragraph of this report are considered by the SEC to be adequate for its purposes in accordance with the Securities Exchange Act of 1934 and related regulations, and that practices and procedures that do not accomplish such objectives in all material respects indicate a material inadequacy for such purposes. Based on this understanding and on our study, we believe that the Company's practices and procedures, as described in the second paragraph of this report, were adequate at December 31, 2007, to meet the SEC's objectives.

This report is intended solely for the information and use of the Board of Directors, management, the SEC, Financial Industry Regulatory Industry, and other regulatory agencies that rely on rule 17a-5(g) under the Securities Exchange Act of 1934 in their regulation of registered brokers and dealers, and is not intended to be and should not be used by anyone other than these specified parties.

Breard & Associates, Inc.

Certified Public Accountants

Boards associates Fre.

Northridge, California February 12, 2008

